

| WITHIN THE UNITED STATES: | Prestige | Royal Prestige | Royal Prestige Suite | Royal Prestige Club | Majestic | Majestic Suite | Majestic Club |
|---|----------|----------------|----------------------|---------------------|----------|----------------|---------------|
| The Ritz-Carlton, Phoenix, AZ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Half Moon Bay, CA (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Laguna Niguel, CA (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Marina del Rey, CA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Rancho Mirage, CA (Opens Summer 08) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, San Francisco, CA (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Bachelor Gulch, CO | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Denver, CO (Opens Winter 08) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Georgetown, Washington, D.C. | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| The Ritz-Carlton, Washington, D.C. | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Amelia Island, FL | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Coconut Grove, Miami, FL | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| The Ritz-Carlton Golf Resort, Naples, FL | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Key Biscayne, FL | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Miami, South Beach, FL | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Naples, FL | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton Orlando, Grande Lakes, FL | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Palm Beach, FL (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Sarasota, FL | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Atlanta (downtown), GA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Buckhead, (uptown, Atlanta), GA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton Lodge, Reynolds Plantation, GA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Kapalua, Maui, HI (*) (***) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, New Orleans, LA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Boston Common, MA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Dearborn, MI | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, St. Louis, MO | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Lake Las Vegas, NV (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Battery Park, NY | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Central Park, NY (**)(***) | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Westchester, NY | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Cleveland, OH | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Philadelphia, PA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Dallas, TX | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Pentagon City, VA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Tysons Corner, VA | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |

PROPERTIES SUBJECT TO CHANGE WITHOUT NOTICE

*Indicates Seasonality Restrictions on Prestige Award. Awards not accepted as follows:

- Barcelona – May 1 through June 30
- Cancun – January 1 through March 31 and December 26 through 31
- Half Moon Bay – July 1 through October 31
- Kapalua – December 24 through December 31
- Laguna Niguel – June 1 through August 31
- Lake Las Vegas – December 1 through April 30
- Palm Beach – November 1 through May 31
- San Francisco – September 1 through November 20
- San Juan – February 1 through March 31 and November 1 through December 31

**Limited number of suites available at this hotel
***Limited to Club Lounge access, no club level

THE RITZ-CARLTON INDIVIDUAL INCENTIVE AWARDS PROGRAM
 PARTICIPATING PROPERTIES
 PAGE 2

| OUTSIDE THE UNITED STATES: | Prestige | Royal Prestige | Royal Prestige Suite | Royal Prestige Club | Majestic | Majestic Suite | Majestic Club |
|--|-----------------|-----------------------|-----------------------------|----------------------------|-----------------|-----------------------|----------------------|
| The Ritz-Carlton Abaco Club, Abaco, Bahamas | | | ✓ | | | ✓ | |
| The Ritz-Carlton, Bahrain Hotel & Spa, Bahrain | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Grand Cayman, Cayman Islands | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Santiago, Chile | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Beijing, Central, China | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Beijing, Financial Street, China | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Guangzhou, China | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Sanya, China (Opens Spring 08) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Shenzhen, China (Opens Summer 08) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Portman Ritz-Carlton, Shanghai, China | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Sharm el Sheikh, Egypt | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Berlin, Germany | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Wolfsburg, Germany | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| The Ritz-Carlton, Bali, Jimbaran, Indonesia | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Powers Court, Wicklow, Ireland | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Jakarta, Indonesia | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Jakarta, Pacific Place | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton Golf & Spa Resort, Rose Hall, Jamaica | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Osaka, Japan | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Seoul, Korea | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Tokyo, Japan | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Kuala Lumpur, Malaysia | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Cancun, Mexico (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Penha Longa Hotel and Golf Resort, Portugal | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, San Juan, Puerto Rico (*) | ✓ | ✓ | | ✓ | ✓ | | ✓ |
| The Ritz-Carlton, Doha, Qatar | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| Sharq Village & Spa, Doha, Qatar | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| The Ritz-Carlton, Moscow, Russia | | | | | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Singapore | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Hotel Arts Barcelona, Spain (*) | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| Hotel Villa Padierna, Marbella, Spain | ✓ | ✓ | ✓ | | ✓ | ✓ | |
| The Ritz-Carlton Abama, Tenerife, Spain | | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Istanbul, Turkey | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, Dubai, U.A.E. | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ |
| The Ritz-Carlton, St. Thomas, U.S. Virgin Islands(**) | | | | | ✓ | ✓ | ✓ |

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**THE RITZ-CARLTON INDIVIDUAL INCENTIVES
EXCLUSIONS FOR 2008 PRESTIGE, ROYAL PRESTIGE, ROYAL PRESTIGE
SUITE AND ROYAL PRESTIGE CLUB AWARDS**

| <u>Country/State</u> | <u>Hotel</u> |
|----------------------|-------------------------------------|
| Japan ----- | The Ritz-Carlton, Tokyo |
| Mexico ----- | The Ritz-Carlton, Grand Cayman |
| Russia ----- | The Ritz-Carlton, Moscow |
| United States: | |
| Colorado ----- | The Ritz-Carlton, Bachelor Gulch |
| Florida----- | The Ritz-Carlton, Key Biscayne |
| | The Ritz-Carlton, Miami South Beach |
| | The Ritz-Carlton, Naples |
| New York ----- | The Ritz-Carlton, Battery Park |
| | The Ritz-Carlton, Central Park |